

# Regions Refocus Recap

Our 2015 Anniversary Report

In June 2014, Regions Refocus convened our first workshops to strengthen heterodox and feminist policies, fostering regional and cross-regional dialogues between civil society, governments, sub-regional alliances, and the United Nations. In the year and a half since, we have co-organized eleven policy workshops in eight sub-regions, participated in five regional and global policy processes at the UN, officially launched the initiative at the Ford Foundation, and facilitated our first Cross-Regional Exchange. Our creative and non-traditional approach builds co-responsibility between autonomous regional civil society networks, progressive policy makers, social movements, feminist groups, and academics.

In the service of regional activism and advocacy, we've developed an array of policy tools offering regionallysituated overviews of fundamental policy debates: regional policy initiative maps, UN Language Maps, Progressive Regional Policy matrices, Virtual Teach-In Videos, Timeline:2015, and the Regions Refocus Report, detailing the trends and outcomes of our first nine regional policy workshops.

As we begin this second phase, we are pleased to share this recap of our first year-plus, in gratitude to our allies who have guided us through the launch of this project.

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### Why Regions Refocus?



Regions Refocus aims to:

**Rebuild** regional solidarities between progressive movements and government allies.

**Reflect** feminist analysis of transformational policies.

**Refocus** the new development agenda to privilege regional spaces of heterodox thought, activism, and policies.

### Launch of Regions Refocus 2015



Regions Refocus was officially launched on Monday, 26 January at the Ford Foundation Headquarters in New York City. Progressive policy makers and autonomous civil society leaders highlighted the need to rebuild regional and feminist solidarities between movements and in dialogue with states. Three dynamic sessions were kicked off by teach-in style presentations:

- 1. Fetish for Foreign Direct Investment vs. Economic Determination (Video)
- 2. Sexing & Gendering Development (Video)

#### 3. Reclaiming the State (Video) vs. Corporatization of Governance (Video)

Keynote addresses were delivered by Professor Sakiko Fukuda-Parr of the New School and UN Assistant Secretary-General Thomas Gass.

To watch the edited video archive of the Regions Refocus Launch, see <u>https://youtu.be/</u> joQoqtPXX64

#### Media Coverage:

<u>The Post-2015 Goals: People Around the World</u> <u>Talk Back</u>, by Barbara Crossette (PassBlue)

Regions Refocus 2015 Urges For Structural Shifts to Achieve Sustainable Development (IPS)



Watch Anita Nayar, Director of Regions Refocus, explain our approach in this <u>video clip</u> from our Launch.

### Virtual Teach-In Videos

As a contribution to the FfD3 preparatory process, Regions Refocus put together four "<u>Virtual Teach-Ins</u>" excerpted from our launch in January 2015. Bringing together leading policymakers and civil society representatives from nine regions of the world, the discussions address fundamental issues of sustainable development and progressive regional policy suggestions to implement it.



Virtual Teach-In #2: The Fetish of Foreign Direct Investment vs. Economic Determination

Drawing on its panelists' experiences in the Pacific, Africa, and the Arab States, this teach-in explains foreign direct investment. Participants propose alternatives to the current hegemony around private finance in the mainstream development discussions ongoing at the United Nations and elsewhere.



#### Virtual Teach-In #I: Sexing and Gendering Development

Timed to coincide with the first week of the 59th session of the Commission on the Status of Women, this Virtual Teach-In highlights essential structural and social dimensions of sexuality and gender as they relate to development.



Virtual Teach-In #3: The Corporatization of Governance

Featuring noted Peruvian economist Oscar Ugarteche, this video provides incisive analysis about "the crisis of multilateralism" and the excessive manifestations of corporate influence on global governance.

Virtual Teach-In #4: Reclaiming the State

This video positions the state as the fundamental locus for accountability. Participants from the Arab States, the Pacific, and the Caribbean outline mechanisms to ensure a fair balance of power between states and the private sector.



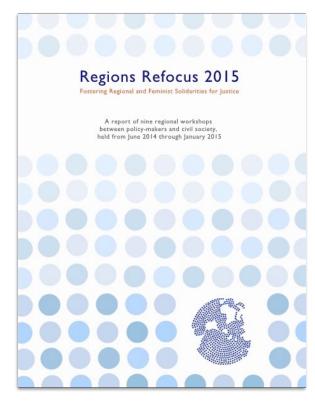
### Progressive Regional Policy Workshops

Regions Refocus has been co-constructed among a diverse array of autonomous, South-based networks that focus a significant portion of their work regionally or sub-regionally and include feminist, LGBT, and youth perspectives. As a counter to the dominant narrative of regional integration to promote corporateled megaprojects, natural resource extraction, and free trade agreements, Regions Refocus enables alliancebuilding towards transformative partnerships that strengthen regional positioning in the global economic and trade systems. The Regions Refocus 2015 Report, published in January 2015, presents regionally situated experiences and feminist analysis of transformational policies. Detailing the outcomes of nine regional workshops convened in eight regions over nine months, the publication illustrates regional initiatives and proposals to overcome global obstacles that impede structural change.

Download the Regions Refocus 2015 Report here:

[English] http://bit.ly/RegionsRefocusReport

[Español] http://bit.ly/RegionsRefocus2015esp



	Regional Workshops
The Pacific	Pacific Partnerships on Gender, Climate Change, and Sustainable Development
Arab States	Addressing Social and Economic Inequalities: The Need for a New Paradigm
Southern Africa	Infrastructure Development in Africa: High Ambitions, High Risks
Latin America	Hidden Money, Hidden Resources: Financing Development with Transparency
Laun America	Education for All to Guarantee Rights - For A Post-2015 World of Dignity
West Africa	African Mining Vision and ECOWAS Minerals Development Policy
South Asia	Sexuality Policy for Structural Change
The Caribbean	Caribbean Partnerships for Economic Justice and Sustainability
Europe	Toward a Just Development Architecture: Policy Dialogues with European Governments

### Pacific Partnerships on Gender, Climate Change, and Sustainable Development

The Pacific Nadi, Fiji 9-13 June 2014



This convening launched a new initiative, PPGCCSD, bringing together the expertise of 60 Pacific civil society organizations, regional technical bodies, and national women's machineries to identify joint priorities and construct collective analysis and strategy. Together, this group produced a historic first joint statement in the Pacific region that includes strong, progressive language on infusing gender analysis into the mainstream policy discussions on implementation, on climate change mitigation and adaptation, on climate finance, and on disaster risk reduction.

#### **Policy Initiatives:**

- Joint Civil Society-Government Statement
- <u>Feminist Civil Society Statement</u>



#### **Political Pairings:**

- Civil Society: Diverse Voices and Action for Equality (DIVA) and Pacific Youth Council
- Government: <u>Secretariat of the Pacific</u> <u>Community</u>
- UN: United Nations Entity for Gender Equality and the Empowerment of Women (UN Women)

Multi-stakeholder participants from Samoa: from left, Cherelle Jackson, ILO; Louisa Apelu, Ministry of Women, Community, and Social Development; and Brianna Fruen, SIDS Youth Network

### Addressing Social and Economic Inequalities: The Need for a New Paradigm

Arab States Beirut, Lebanon

|4-|6 June 20|4



Over 100 participants from civil society, labour unions, academia, media, the League of Arab States, ESCWA, and UN agencies engaged in strategic debates on investment for development, taxation and redistribution, social protection, and addressing inequalities including related to gender.

#### **Policy Initiative:**

• Joint civil society-government policy proposals for a new development paradigm for the Arab region, focused on the need for a strengthened developmental role of the State.



#### **Political Pairings:**

- Civil Society: Arab Network for NGO Development (ANND)
- Government: Arab Administrative Development Organization (<u>ARADO</u>)
- UN: Economic and Social Commission for Western Asia (ESCWA)

From left Wael Jamal, journalist; Roberto Bissio, Social Watch; KathrynTobin, Regions Refocus; Ziad Abdel SamadANND; Anita Nayar, Regions Refocus; Kinda Mohamedieh, South Centre/ ANND; Adib Nehmeh, ESCWA

# Infrastructure Development in Africa: High Ambitions, High Risks

Southern Africa Johannesburg, South Africa 25-26 August 2014

The Southern Africa regional workshop focused on the potential contributions and pitfalls of the Programme for Infrastructure Development in Africa (PIDA) and its implications for States, civil society, the private sector, and development finance institutions on the continent.



From left: Ikal Ang'elei, Friends of Lake Turkana; Rudo Sanyanga, International Rivers; Dereje Alemayehu, Tax Justice Network-Africa

#### Initiatives:

• Criteria for infrastructure development: priorities for project selection and design; recommendations for state regulation of investors including PPPs; and guidelines towards the fulfillment of human rights.

· Collaborative engagement forged with NEPAD and **UNECA** 

#### **Political Pairings:**

· Civil Society: South African Institute of International Affairs (SAIIA), Centre for the Study of Governance Innovations (GovInn) at the University of Pretoria, Heinrich Böll Foundation

• UN: Economic Commission for Africa (ECA)

### Hidden Money, Hidden Resources: Financing Development with Transparency Lima, Peru

Latin America

|3-|6 October 20|4

Approximately 100 participants engaged in collective analysis of illicit financial flows in relation to extractive industries, taxation, governance, and accountability. Regions Refocus supported the participation of a feminist caucus (at right), which outlined specific proposals on illicit flows, tax policies, and gender justice.

#### **Policy Initiative:**

· Feminist statement in English and Spanish

- · Civil Society: Latin American Network on Debt, Development and Rights (Latindadd), Financial
- Transparency Coalition, and Gender Economic and Ecological Justice-Latin America (GEEI) • UN: Economic Commission for Latin America and the Caribbean (ECLAC)



26-31 October 2014

# Education to Guarantee Rights: For a World of Dignity and Education for All (EFA)

Lima, Peru

Educación para Todos en América Latina y el Caribe : Balance y desafíos post-2015

Latin America

More than 120 representatives from national coalitions and regional networks, Ministries of Education, and UNESCO produced strategic political analysis and developed regional strategies for the realization of the human right to education. Participants identified structural impediments to inclusive and

equitable education for all: social and economic inequalities; the privatization of education; and gender disparities, including gender-based discrimination and violence.

#### **Policy Initiatives:**

- <u>Outcome document</u> that calls for "a transformative, emancipatory, and non-patriarchal education that fights against the discrimination of historically-excluded groups."
- Joint statement by governments and civil society.

#### **Political Pairings:**

- Civil Society: Latin American Campaign for the Right to Education (CLADE)
- Government: <u>Peruvian Ministry of Education</u>
- UN: <u>UNESCO Regional Bureau for Education</u> in Latin America and the Caribbean

### Toward a Just Development Architecture: Policy Discussions with European Governments Europe New York, USA 8-10 December 2014

Civil society and European governments shared priorities and strategized towards FfD3, through two fulcrum meetings: a dialogue between South and European civil society participants, and a meeting on the FfD agenda hosted by the European Union Delegation to the United Nations.

#### Initiatives:

 <u>Civil Society Statement on Financing for</u> <u>Development (FfD3) outcomes</u>

- Civil Society: European Network on Debt and Development (<u>Eurodad</u>), <u>Friedrich-Ebert-</u> <u>Stiftung - New York</u>, Regions Refocus
- Government: <u>European Union Delegation to the</u> <u>United Nations</u>

# Africa Mining Vision and ECOWAS Minerals Development Policy

West Africa Accra, Ghana 3-7 November 2014



The West Africa regional workshop was a collaborative meeting between policy makers and civil society that discussed the type of development and the role of the state needed for the realization of both the Africa Mining Vision (continental) and ECOWAS Minerals Development Policy (sub-regional) frameworks on extractivism. Participants analyzed a broader understanding of development, one that would include gender justice, regulation and accountability mechanisms, multi-stakeholder participation, and fiscal reform. Policy recommendations emerged, related to mining and other forms of extraction within the context of a desired paradigm shift towards broad-based, inclusive development.

#### **Policy Initiatives:**

• <u>Statement</u> that calls for support to African states "to provide laws and policies to redistribute surplus, reinvest in the productive sector, and protect human and women's rights."

- Civil Society: <u>Third World</u> <u>Network-Africa</u>
- Government: Economic Community Of West African States (ECOWAS)
- UN: Economic Commission for Africa (ECA)



### Sexuality Policy for Structural Change

South Asia

New Delhi, India

6-7 December 2014



At this workshop co-convened by <u>The YP Foundation</u> and Regions Refocus, queer\*, trans\*, youth, feminist, and sexuality activists shared advocacy experiences, examined policy scenarios and legal frameworks around sexuality, and discussed the interlinkages among caste, class, gender, and sexuality. Together they envisioned policy strategies including around transgender rights, lesbian identities, and comprehensive sexuality education across South Asia.

#### Initiatives:

#### • Regional Sexuality Policy Matrix

#### **Political Pairings:**

 Civil Society: <u>Aahung</u>, <u>Alternative Law</u> <u>Forum</u>, <u>Blue Diamond Society</u>, <u>BRAC</u>, <u>CREA</u>, <u>Equal Ground</u>, Lesbians and Bisexuals in Action (<u>LABIA</u>), <u>Navsarjan</u>, <u>Point of View</u>, <u>The Pratyay Gender</u> <u>Trust</u>, <u>Sangama</u>, <u>Shirkat Gah</u>, <u>TARSHI</u>, <u>University of Colombo</u>, <u>The YP</u> <u>Foundation</u>



Anita Nayar presenting South Asian government positions, with (from left): Akshay Khanna, IDS; Vivek Divan, lawyer; Sheena Hadi, Aahung; Rosanna Flamer-Caldera, Equal Ground; Gulnar Tabassum, Shirkat Gah

## Caribbean Partnerships for Economic Justice and Sustainability

The Caribbean

Bridgetown, Barbados

6-7 January 2015



Representatives of finance, economic affairs, planning, and gender ministries, regional organizations, UN agencies and international organizations, civil society, and academia, came together to catalyze action towards progressive, gender-sensitive economic and environmental policy initiatives. Participants analyzed a range of economic and environmental issues related to Caribbean priorities surrounding the post-2015 sustainable development agenda and development more broadly, including fiscal policy and planning; work, employment, and innovation; social protection and citizen security; environment and sustainability; and governance and accountability.

#### **Policy Initiatives:**

• <u>Policy recommendations</u> to improve human, ecological, and economic wellbeing in the Caribbean

- Civil Society: Institute for Gender and Development Studies (IGDS)
- Government: <u>Caribbean Development Bank</u>
- UN: Economic Commission for Latin America and the Caribbean (ECLAC)



### Cross-Regional Exchange 2015 New York, USA 23-24 January 2015



Our first annual cross-regional exchange (CRE) cemented cross-movement solidarities on structural and systemic issues: foreign direct investment vs. economic self-determination; sexing and gendering development; and the corporatization of governance. More than thirty-five representatives of civil society, policy-makers, and academia from across the regions joined together in fruitful discussions and strategy sessions. Participants examined regional manifestations of and policy responses to the privatization of governance, the "fetishization" of foreign investment, and the intersections of sexuality, gender, and development.

The CRE also provided space for strategizing towards upcoming UN intergovernmental processes, particularly the Third Conference on Financing for Development and the Post-2015 negotiations. Pointing to shared activisms and approaches, participants set the stage for new collaborative ways of working, within and across regions and sectors.



From left: Marsha Caddle, Caribbean Development Bank; Rosalea Hamilton, Institute for Law and Economics; Tonya Haynes, CatchAFyah

#### **Political Pairings:**

Arab NGO Network for Development, Catchafyah, the Latin American Campaign for the Right to Education, Development Alternatives with Women for a New Era, Diverse Voices and Action for Equality, Eurodad, the Financial Transparency Coalition, Latindadd, Third World Network-Africa, and The YP Foundation, and <u>Friedrich-Ebert-Stiftung - New York</u>.

### Regional Perspectives on Financing for Development



Regions Refocus engaged in the regional preparatory process towards the Third Conference on Financing for Development (FfD3) to build solidarities and amplify progressive and feminist perspectives. In addition to participating in three consultations led by the UN Regional Commissions, we co-convened a South Asia workshop to elaborate sub-regional perspectives and policy recommendations (see next page).



# Latin America and the Caribbean: 12-13 March, Santiago, Chile

• Article: English / Español: Latin American and Caribbean Forum on Financing for Development Calls for Eliminating Asymmetries in the Global Financial Architecture

• Article on Side Event: <u>English</u> / <u>Español</u>: Government-Civil Society Side Event Calls for Addis to Redress North-South Macroeconomic Imbalances

#### Africa: 23-24 March, Addis Ababa, Ethiopia

- Article: Towards a Common African Position on Financing for Development
- UN Language Map and Civil Society Policy Recommendations: Africa

#### Arab States: 5-7 May, Manama, Bahrain

- <u>Article</u>: Arab States Debate Self-Determination, Intra-Regional Trade, and Financing for Development Priorities at Sustainable Development Forum
- UN Language Map: Arab States FfD



### Financing for Development: South Asia Workshop

Colombo, Sri Lanka 7-8 June 2015



Women and Media Collective, Regions Refocus, and Asian-Pacific Resource and Research Centre for Women (ARROW) co-convened a South Asia regional workshop in June 2015, with the support of International Planned Parenthood Federation South Asia and UN Women. This event brought together policy-makers from ministries of finance and foreign affairs and civil society to address key regional priorities for Financing for Development and ways to move forward in the process and its follow-up, with particular focus on the regional level.

The workshop contributed to building regionally grounded understandings and strategies towards FfD3 and its linkages to the post-2015 sustainable development agenda and to strengthening substantive dialogue between civil society and governments to advance progressive policies, reflecting feminist, youth and other marginalized perspectives. Participants examined South Asian government positions, regional preparatory meetings towards FfD3, and the debates intrinsic to the core of FfD3's "action agenda." For country presentations, a detailed summary, and additional resources, see the workshop webpage.

From left: Bimala Rai Paudyal, National Planning Commission, Nepal; Netra Prasad Timsina, South Asia Alliance for Poverty Eradication (SAAPE); Paul Divakar, Asia Dalit Rights Forum; TK Sundari Ravindran, Rural Women's Social Education Centre



Photos credit Women and Media Collective

### A Geopolitical Analysis of Financing for Development







Regions Refocus 2015 and Third World Network (TWN) with Development Alternatives with Women for a New Era (DAWN) co-produced a critical analysis of government positions on Financing for Development issues, highlighting recommendations from our regional policy workshops. The publication is available at <a href="http://bit.ly/FfD3GeopoliticalAnalysis">http://bit.ly/FfD3GeopoliticalAnalysis</a>.

A Geopolitical Analysis of Financing for Development was launched at a side event co-convened in April 2015 at UN Headquarters by the three co-authoring organizations along with the Permanent Missions of Uruguay and Egypt. Government and civil society representatives explored regional and feminist proposals on the following elements of the FfD3 agenda:

- Domestic Resource Mobilization and ODA: Complementary, or displacement of responsibility?
- Private Finance: A threat to the global partnership?
- **Debt:** Multilateral restructuring or vulture culture?
- Trade and Systemic Issues: Can the UN level the playing field?



Speakers included Gonzalo Koncke, Permanent Representative of Uruguay to the UN; Bhumika Muchhala, Senior Policy Analyst, Third World Network; Guilherme de Aguiar Patriota, Deputy Permanent Representative of Brazil to the UN; Tamer Mostafa, Counsellor, Permanent Mission of Egypt to the UN; Nicole Bidegain, Executive Committee Member, DAWN and co-coordinator, Women's Working Group on Financing for Development; Kathryn Tobin, Policy Coordinator, Regions Refocus; and Amit Narang, Counsellor, Permanent Mission of India to the UN. Stefano Prato, Managing Director of Society for International Development, moderated the session.

### Regions Refocus at Financing for Development

Addis Ababa, Ethiopia

13-16 July 2015



### **SPEAKOU**

### Progressive Regional Policies Challenge Corporate Approaches to Financing for Development

Wednesday, 02 September 2015 00:00 By Anita Nayar and Kathryn Tobin, Speakout | Op-Ed

"As the international community turns its attention towards implementation of the 2030 Agenda for Sustainable Development, progressive regional perspectives and proposals like those spotlighted here should be elevated in the global discussion. The UN should create open and effective space to echo these progressive policies that are already being enacted at the regional and national level, and to encourage similar endeavors worldwide. This is the real way forward for the Sustainable Development Goals, instead of the current myopic reliance on private funding."

At FfD3, Regions Refocus co-convened a dialogue between governments, civil society, and the UN entitled "Reimagining Regional and Feminist Policies to Finance Socio-Economic Transformation" along with Third World Network, Social Watch, Third World Network-Africa, Arab NGO Network for Development, Latindadd, Southern Voice, Diverse Voices and Action for Equality, and Development Alternatives with Women for a New Era. Held on 14 July, this dynamic forum featured representatives of the governments of Senegal and Uruguay, the Economic Commission for Latin America and the Caribbean (ECLAC), and regional civil society networks. Our <u>Op-Ed</u> in TruthOut spotlights five of the most dynamic progressive regional proposals (PRPs) presented at this dialogue.

Three interactive roundtable discussions, moderated by Dr. Manuel Montes of South Centre, addressed:

- 1. Tax and Extractive Industry Policy
- 2. Structural Justice: Gender, Caste, and Trade
- 3. Donor Accountability and Debt Restructuring



Regions Refocus staff at FfD3 with Alicia Bárcena, Executive Secretary of ECLAC (second from right), and Dillon Alleyne, Economic Affairs Officer at the Sub-regional Headquarters for the Caribbean (right).

### Annihilate Caste and Structural Inequalities in Implementing the 2030 Agenda

South Asia New York, NY 22-27 September 2015



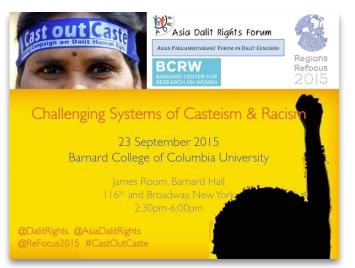
A week-long series of events, co-convened with <u>Asia Dalit Rights Forum</u> and Asian Parliamentarians' Forum on Dalit Concerns, evaluated pertinent development objectives related to inequalities, poverty, education, health, and gender within the context of eliminating caste discrimination in South Asia. As the 2030 Agenda failed to explicitly mention caste, participants envisioned creative strategies to use the Sustainable Development Goals, particularly Goal 10, "Reduce inequalities within and among countries," to visibilize and address discrimination and violence faced by the Dalit community. The gathering also marked the 125th birth anniversary of Dr. B.R. Ambedkar, a pioneer of Dalit rights and equality in South Asia.

#### **Policy Initiatives:**

- South Asian Policies on Caste
- United Nations Policy Guidelines on Caste

#### Virtual Teach-In Videos:

- <u>Annihilate Caste and Structural Inequalities</u>
- Challenging Systems of Casteism and Racism



### Language Maps and Progressive Regional Proposals

In acknowledgement of the need for regional specificity in determining the agenda for FfD3, Regions Refocus developed 14 regional language maps and five FfD3 language maps, including three that present Progressive Regional Proposals (PRPs). This vast resource compares language agreed at various UN fora to proposals on development priorities made by governments of each region to assess how progressive each proposal is.

Using our "traffic light" methodology, the language map assesses how progressive each proposal is:

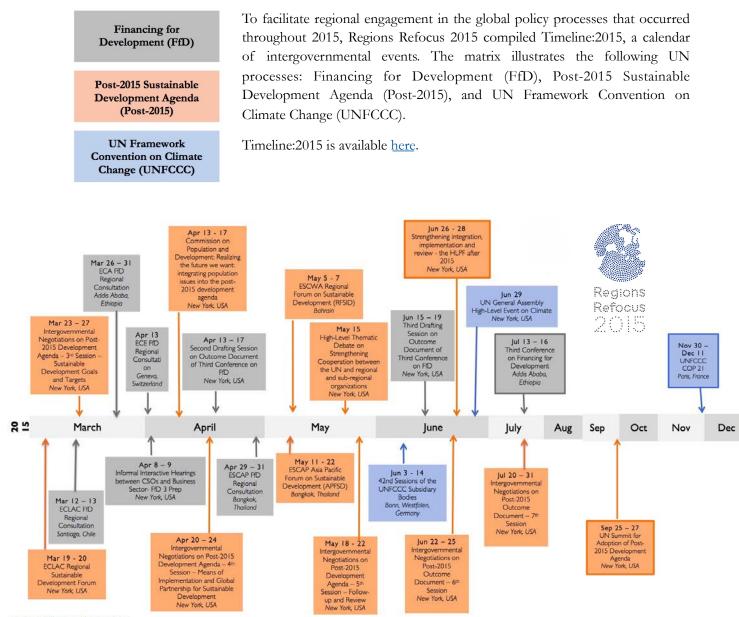
- for progressive proposals
- = for weak recommendations that could be amended for greater clarity or strengthened
- 8 for regressive proposals favoring corporate influence or disregarding human rights or environmental agreements

Below is the "Private Finance" section of the PRPs, mapped against the draft outcome document of FfD3. Proposals reflected in the FfD3 outcome draft (of 7 July) are marked with  $\checkmark$ , while those which are partially reflected are marked with  $\approx$ .

Private Finance Proposal		Region	FfD3 Draft
•	We support measures to enhance corporate transparency and accountability of all companies, taking into account the fundamental principles of domestic law. In particular, International companies should report to tax authorities where they make their profits and pay their tax, to help address base erosion and profit shifting. We call also for countries to join on voluntary basis, initiatives, including, inter alia, the Extractive Industries	Africa	
•	Transparency Initiative. We recognize the central role of SMEs for jobs creation, industrial transformation and sustainable development for Africa. As such, we call upon the international community to support entrepreneurship and SME development, namely through finance funds (both debt and equity), guarantee and risk-sharing and technical assistance funds.	Africa	para 16, 4
P	We call on Private investors to ensure that their investment decision making is not based on profit only, but must take into account the developmental, social, gender and environmental implications of their investments, while protecting labor rights.	Africa	<mark>≈</mark> para 37
•	To allow micro, small and medium enterprises (MSMEs) and small entrepreneurs to gain better access to finance, develop innovative instruments, such as hometown investment funds and diaspora bonds, promote financial education, and set up credit bureaux.	Asia <u>Pacific</u>	<b>2</b> para 16, 4
•	The priority given to private investment over public investment was not necessarily a good thing, especially for SIDS, and these countries should be guaranteed access to financing under favourable conditions. The delegations agreed that, regardless of the type of investment, the important point was that it should aid development.	LAC	<b>≈</b> para 46
	The question to be addressed in Addis Ababa should not only be how more private investment could be channelled to advancing sustainable development but how all investments could become fully aligned with the SDGs. Some examples of policies mentioned to ensure that all investments are sustainable, incorporating fully in particular environmental and climate considerations, included carbon pricing and removal of fossil fuel subsidies.	Europe	<b>≈</b> para 37

A full compendium of PRPs, along with the entire matrix excerpted above, is available at <u>http://bit.ly/</u> <u>PRPscompendium</u>.

### Timeline:2015



See bit.ly/RR2015timeline for updates

### Regions Refocus 2015



Co-founders Anita Nayar (right) and Kathryn Tobin (left) at the Regions Refocus Launch

#### Team:

Anita Nayar, Director Kathryn Tobin, Policy Coordinator Mary Alice Jackson, Program Assistant

#### **Previous Staff:**

Victoria Cotino, Program Associate Devin Tellatin, Program Assistant Raymond Arnold, Events Intern Carlene Fraser-Harris, Events Intern Emily Haimowitz, Communications Intern

Logo Design: Rachel Hudson "Why Regions Refocus 2015?" Video: Nicole Mackinlay-Hahn

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